

# COLUMBUS STATE

COMMUNITY COLLEGE

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**A G E N D A**  
**BOARD OF TRUSTEES MEETING**  
**OhioHealth David P. Blom Administrative Campus**  
**3430 OhioHealth Parkway, Columbus, OH 43202**  
**Friday, October 25, 2019**  
**10:00 a.m. - Noon**

- I. Call to Order
- II. Roll Call
- III. Certification of Conformity with Section §121.22(F) of the Ohio Revised Code
- IV. Opening Remarks from Chair Restrepo
- V. Opening Remarks from President Harrison
- VI. Resolution of Necessity .....1
- VII. President's Report
- VIII. Executive Session (*if needed*)
- IX. Public Participation
- X. Adjournment

DAVID T. HARRISON Ph.D. **PRESIDENT**



# COLUMBUS STATE COMMUNITY COLLEGE BOARD ACTION

**DATE: October 25, 2019**

## **SUBJECT:**

Resolution of Necessity

## **BACKGROUND INFORMATION:**

Workforce development is the principal economic challenge in Central Ohio and throughout our state. Columbus State—serving more than 45,000 students each year with a laser focus on accessibility, affordability, and student success—is the region’s number-one engine for preparing students for in-demand jobs and meeting the growing and evolving needs of regional employers. Columbus State is critically important to the economic vitality of Central Ohio.

Hundreds of Central Ohio employers depend on Columbus State to train their current and future employees. Many employers have partnered with the College to create innovative approaches to teaching and learning that now serve as national models for workforce development. More than three out of four Columbus State graduates are employed right here in Central Ohio in fields like healthcare, business, manufacturing, I.T., and other technologies, making significant contributions to the well-being and strength of our communities and the region.

To prepare students for the modern workplace, the College needs to modernize facilities and technology. Adopted by the Board of Trustees in September of this year, *Making Central Ohio Stronger: The Columbus State Educational Facilities and Technology Plan* provides a detailed, cost-effective roadmap to develop the up-to-date educational facilities, technology, and training needed to meet the regional mandate to keep the region’s workforce strong.

Columbus State receives capital funding from the State—over the past 10 years, an average of less than \$5 million per year. Over that same period, and in addition to the State capital funds, the College has spent an average of \$4.5 million each year to address necessary capital needs—funds that otherwise could have been spent on academic and student success programs. The College has also sought grants, partnerships, and private funding to meet its capital needs. Mitchell Hall, funded by a public-private partnership between the State of Ohio, Columbus State, and a philanthropic campaign, is the most recent example of success in this regard.

Columbus State values every dollar it receives, but it is clear that State capital appropriations and innovative funding initiatives alone cannot meet the current and future capital funding needs. If the College is to continue to be a leader in workforce development for Central Ohio,

it must have adequate resources to invest in state-of-the-art classrooms, labs, and technology. To this end, Columbus State has assessed the feasibility of asking Franklin County voters to approve a 24-year bond issue of less than one mill (currently estimated at 0.65 mill) to generate an estimated \$300 million for capital improvements of the College's facilities located in Franklin County. The cost to individual homeowners would be less than \$2 per month per \$100,000 of property valuation and would enable Columbus State to continue providing high-quality, affordable, in-demand preparation for the jobs of today and tomorrow.

**RECOMMENDATION:**

That the Board of Trustees adopts the accompanying Resolution declaring the necessity of a bond issue.

**ATTACHMENTS:**

- A. Resolution of Necessity
- B. Certificate of Estimated Life and Maximum Maturity
- C. Making Central Ohio Stronger: The Columbus State Educational Facilities and Technology Plan (Franklin County Only)
- D. Letters of Support

**RESOLUTION****RESOLUTION DECLARING NECESSITY OF BOND  
ISSUE IN AN AMOUNT NOT TO EXCEED  
\$300,000,000 AND TO SUBMIT THE QUESTION OF  
SUCH BOND ISSUE TO THE ELECTORS**

(Ohio Revised Code Sections 3358.11, 133.18, 5705.03)

M          introduced the following Resolution and moved its passage:

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees (the "Board") of the Columbus State Community College, Franklin, Delaware, Madison and Union Counties, Ohio, a state community college district of the State of Ohio (the "College"), a majority of all of the members thereof concurring, that:

Section 1. It is necessary for the purpose of all or a part of the cost of purchasing sites in Franklin County; for the erection, furnishings, and equipment of buildings in Franklin County, including technology; and for the acquisition or construction of any property in Franklin County which the board of trustees of a state community college is authorized to acquire or construct, including renovations and improvements for workforce development and safety and security to issue and sell bonds of the College in an amount not to exceed \$300,000,000 (the "Bonds"). It is further necessary that there shall be annually levied on all the taxable property in the Franklin County portion of the College a direct tax outside of the ten-mill limitation to pay the debt charges on the Bonds and any securities that the Board may determine to issue in anticipation thereof, commencing in 2020, first due in calendar year 2021. The Bonds shall be dated approximately April 1, 2020 and shall bear interest at the estimated rate of 4.50% per annum; and shall be paid over a period not to exceed 24 years as calculated under Ohio Revised Code Chapter 133.

Section 2. The question of issuing the Bonds shall be submitted to the electors of the Franklin County portion of the College at the election to be held at the usual voting places within Franklin County, on March 17, 2020.

Section 3. The Treasurer of this Board is hereby authorized and directed to certify a copy of this Resolution to the County Auditor of Franklin County, Ohio. The County Auditor is hereby requested to certify the total current tax valuation of Franklin County and to calculate and advise, by certification to the Board, regarding the estimated average annual property tax levy, expressed in cents or dollars and cents for each one hundred dollars of tax valuation, as well as in mills for each one dollar of valuation, that will be required throughout the maturity (24 years) of the Bonds to pay debt charges on the Bonds.

Section 4. It is hereby found and determined that all formal actions of this Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of this Board, and that all deliberations of this Board and of any of its committees that resulted in such formal action were in meetings open to the public in compliance with all legal requirements, including Ohio Revised Code Section 121.22.

M\_\_\_\_ seconded the motion and, after discussion, a roll call vote was taken and the results were:

Voting Aye: \_\_\_\_\_

Voting Nay: \_\_\_\_\_

Passed: October 25, 2019

BOARD OF TRUSTEES  
COLUMBUS STATE COMMUNITY COLLEGE,  
FRANKLIN, DELAWARE, MADISON AND  
UNION COUNTIES, OHIO

Attest: \_\_\_\_\_  
Secretary

By: \_\_\_\_\_  
Board Chair

CERTIFICATE

The undersigned Secretary of the Board of Trustees of the Columbus State Community College, Franklin, Delaware, Madison and Union Counties, Ohio, hereby certifies that the foregoing is a true copy of a Resolution duly passed by the Board of Trustees of said College on October 25, 2019 and that a true copy thereof was certified to the County Auditor of Franklin County, Ohio.

\_\_\_\_\_  
Secretary, Board of Trustees  
Columbus State Community College,  
Franklin, Delaware, Madison and Union Counties,  
Ohio

**CERTIFICATE OF ESTIMATED LIFE AND MAXIMUM MATURITY**

To: Board of Trustees  
Columbus State Community College, Ohio

The undersigned Treasurer of the Board of Trustees of the Columbus State Community College, Franklin, Delaware, Madison and Union Counties, Ohio, a state community college district of the State of Ohio, as the fiscal officer of said college, hereby certifies as follows:

1. The estimated life of the improvements described as follows exceeds five years:

all or a part of the cost of purchasing sites in Franklin County; for the erection, furnishings, and equipment of buildings in Franklin County, including technology; and for the acquisition or construction of any property in Franklin County which the board of trustees of a state community college is authorized to acquire or construct, including renovations and improvements for workforce development and safety and security

2. The maximum maturity of bonds to pay the cost of such improvements is 24 years, calculated in accordance with Ohio Revised Code Section 133.20.

Dated: October 25, 2019

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Treasurer  
Columbus State Community College  
Franklin, Delaware, Madison and Union Counties, Ohio

**Making Central Ohio Stronger:  
The Columbus State Educational Facilities and Technology Plan  
(Franklin County Only)**

Recommended Projects*		Cost Estimate	Short Description
1.1	Center for Emerging Technologies	\$ 30,000,000	Create collaborative, multi-disciplinary learning environment for faculty, students, and employers
1.2	Smart Mobility and Automotive Technology	12,900,000	Develop facility for automotive program that allows for repairing the next generation of transportation vehicles
1.3	Advanced Manufacturing and Robotics	22,200,000	Improve instructional spaces to meet modern standards for 21st century manufacturing
1.4	Construction Science Technologies and Skilled Trades	11,400,000	Develop safe, modern space for programs like construction, architecture, landscaping and the trades
1.5	Health Sciences	30,600,000	Upgrade instructional spaces that mirror the workplace and expand technology access for medical-related fields
1.6	STEM (Science, Technology, Engineering, and Mathematics)	36,600,000	Upgrade and modernize classrooms and labs for all STEM (science, technology, engineering, mathematics) areas
1.7	Public Safety Academy	19,500,000	Establish a new academy to effectively train new and incumbent fire fighters, police officers, EMS and other first responders
1.8	Arts and Digital Design	29,100,000	Upgrade arts programming spaces that are situated in closer proximity to benefit both students and the community
2.1	West Side of the Columbus Campus	31,600,000	Replace deteriorating one-story buildings on the west side of Columbus Campus with up-to-date, efficient instructional spaces
2.2	Deferred Maintenance Needs - Aquinas Hall, Franklin Hall, and Madison Hall	36,500,000	Upgrade three of the Columbus Campus' oldest buildings
3.1	Student Success Hubs	37,700,000	Cluster and expand student support spaces to make them more accessible to students
3.2	Dedicated Tutoring Space	6,400,000	Establish centralized location for academic tutoring
3.3	Transfer and Career Center	4,500,000	Establish space for advising students on career paths and transfer opportunities to universities
4.1	Core Campus Improvements	10,300,000	Upgrade Columbus Campus to make it more secure and accessible
4.2	Parking	27,700,000	Improve parking by adding a new garage and addressing repairs to the current garage
4.3	Space Utilization	14,800,000	Centralize office and student service spaces to improve the flow of services and student success
4.4	Essential Service Spaces	9,700,000	Upgrade specialized spaces like the Police Department
6.1	Regional Learning Centers - Community Workforce Needs	20,000,000	Upgrade facilities and equipment in regional locations to meet workforce and community needs
<b>Total</b>		<b>\$ 391,500,000</b>	

Letters of Support





Partners for Regional Growth & Prosperity

150 S. Front St., Suite 200  
Columbus, OH 43215

614-225-6063  
[columbusregion.com](http://columbusregion.com)

October 10, 2019

Dr. David Harrison  
President, Columbus State Community College  
Office of the President  
277 Jefferson Avenue  
Columbus, Ohio 43215

Dear Dr. Harrison:

Success in economic development is largely about delivering an educated and skilled workforce to our growing companies. Columbus State has been a terrific regional partner in helping The Columbus Region meet its workforce demand and a partner in all other aspects of economic development.

Thousands of students graduate every year from Columbus State, and more than 90% of them live, work, and pay taxes in communities across The Columbus Region. As a growing region, the demand is very high for these capably graduates and we see the need only growing.

One Columbus is supportive of the work Columbus State does each day and its consideration of a proposed long-term bond issue to finance repairs and improvements to campus facilities and strives to maintain state of the art technology. Modern facilities are necessary to meet the needs of industry partners and the diverse student population that served by your institution.

Thanks for the invaluable contribution Columbus State makes to The Columbus Region, and please know that we appreciate your dedication to delivering even better results in the years ahead.

Sincerely,

A handwritten signature in black ink that reads "Kenny McDonald". The signature is fluid and cursive, with a large, stylized "D" at the end.

Kenny McDonald  
One Columbus

# COLUMBUS STATE

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COMMUNITY COLLEGE

October 18, 2019

David T. Harrison, PhD, President  
Columbus State Community College  
550 E. Spring Street  
Columbus, OH 43216-1609

Dear President Harrison:

As a chemist, and as a professor in the Biological and Physical Sciences Department, I am extremely enthused at the prospects of securing the assets required to modernize the classrooms and lab space at the College. Columbus State must be uncompromising in its ability to provide safe and up-to-date lab space, classroom technology, and resources in order to educate and train students for the existing and emerging workforce demands in our region.

We have students who choose Columbus State as the first step on their path to a four-year institution of higher education, many of whom will pursue graduate-level programs to earn doctorates in engineering and medicine. We also have students who are co-enrolled in four-year universities, and deliberately choose to attend Columbus State to take lab-intensive courses such as organic chemistry because class sizes are smaller while our labs, instrumentation, and level of rigor are comparable to large research universities. It is absolutely critical that we maintain modern labs and classrooms so students receive training that directly translates to the professional workplace. Since 2007, as you know, I have been actively engaged in the *Future Scientists of Ohio* program as the Primary Investigator on a major National Science Foundation grant which provides funding for financially-disadvantaged students. Accordingly, I work with academically-talented students who have the passion and the intellectual capacity to pursue leadership roles in STEM and our community. They give me great hope for the future of our region, provided Columbus State can continue to provide the environment these students require.

The proposed bond issue will not only permit us to maintain our facilities and technologies, it will keep college affordable and allow Columbus State to continue to be the difference-maker in Central Ohio. Thank you for recommending to the Board of Trustees that we take this first step towards garnering the much-needed resources to meet our capital needs.

Sincerely,



Adam I. Keller, PhD | Associate Professor  
Biological and Physical Sciences Department

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Department of Biological and Physical Sciences

550 East Spring Street • PO Box 1609 • Columbus, Ohio 43216-1609 • [csc.edu](http://csc.edu)

October 19, 2019

President David Harrison  
Columbus State Community College  
550 E. Spring Street  
Columbus, OH 43216

Dear Dr. Harrison:

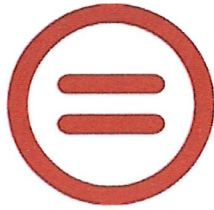
As a parent, a provider, a combat veteran, an active member of my community, and a student, I juggle many roles in my life. I'm grateful to have found Columbus State—it's probably the only place where the complexities that come with all of those roles are understood and appreciated. When I returned to Columbus after serving, I found a home at Columbus State and a community that has given me the opportunity to grow and make a better life for myself and my family. Columbus State has allowed me to be an Ambassador, an improved leader, a more passionate and motivated citizen of Columbus, and hopefully soon, a Biomedical Engineering Graduate.

When I think of the extraordinary experiences, I've had at Columbus State, I see faces—the faces of the advisors, mentors, teachers, and friends that I've met and grown close to that make this place so special and who have helped me to grow in ways I'd never have expected. I've seen the people who make Columbus State great do so by working around the challenges of an aging campus downtown. I see those challenges every day- in the veteran's lounge where it is too small for the current and growing veteran community on campus. In the classrooms that vary hugely in available technology. And on walkways that are often closed for safety construction.

Columbus State and the amazing students, professors, and staff who make the college a special place deserve the resources, technology and infrastructure to match their passion. I believe that the bond issue to be proposed by college leadership will help Columbus State make great leaps forward to help more students like me. Please feel free to ask me to help further support this effort to help make our college and community stronger.



Hector Santiago  
Class of 21'  
Student Ambassador  
Columbus State Veteran Organization President  
STEM, LASA (Latin American Student Association), SEaL (Student Engagement and Leadership)



**Columbus  
Urban League**

*Empowering Communities.  
Changing Lives.*

October 9, 2019

David T. Harrison, PhD  
President  
Columbus State Community College  
550 E. Spring Street  
Columbus, Ohio 43216-1609

Dear President Harrison:

Thank you for your leadership in aligning the community around the student experience at Columbus State.

The Columbus Urban League and the constituency base we serve rely on Columbus State to prepare students for jobs that will put them on a solid path to reach their goals toward economic mobility. Making students aware of and providing easy access to supportive services is a time-saver for people who are working, raising families, and taking classes so they can improve their skills to find a sustainable career path. Your embrace of partnerships with the Franklin County Jobs and Family Services Department, Catholic Social Services, and Mid-Ohio Foodbank are key examples of how the community is coming together to lift students up in their quest to improve their ability to fill the in-demand jobs of today and tomorrow.

Columbus State provides affordable education to all who seek it. We know students learn better when they're educated and trained in classrooms and labs that look like the modern workplaces where they will earn their living. Columbus State's need to upgrade its facilities and technologies to provide students workplace-like training for in-demand jobs is clear. I applaud the bold step you are taking in recommending to your Board a bond issue to help finance this critical need.

We stand ready to assist with this important initiative.

Sincerely



Stephanie Hightower  
President & CEO

October 8, 2019

Dear Dr. Harrison:

As you know, our Columbus Chamber of Commerce advances a thriving Columbus Region by helping businesses grow and flourish. Our 2,026 businesses members represented by our Columbus Chamber of Commerce are significant contributors to our region's economy.

Essential to our members is a skilled workforce. Columbus State has been a key partner in offering vital career and technical programs since its founding in 1963. Strategic partnerships with corporate, civic, non-profit and public sector partners have only elevated Columbus State's ability to strengthen our region's workforce.

The Columbus Chamber stands ready to support Columbus State Community College in its efforts to educate citizens about the importance of its proposed bond issue. Preparing the workforce for in-demand jobs is best accomplished in modern classrooms and labs — spaces that resemble real-world workplaces.

We are fortunate to have a community college like Columbus State. Investing in the College's capacity to yield even stronger results is critically important to businesses both small and large, and to individuals and their families.

Sincerely,



Don DePerro  
President and CEO

eliminating racism  
empowering women

**ywca**

columbus ohio

65 South Fourth Street  
Columbus, Ohio 43215

**p** 614.224.9121

**f** 614.224.2522

ywacacolumbus.org

October 15, 2019

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Christie Angel, Ex Officio

David T. Harrison, PhD

President

Columbus State Community College

550 E. Spring Street

Columbus, OH 43216-1609

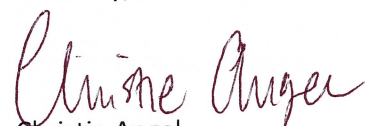
Dear President Harrison:

Under your leadership, Columbus State has become a powerful integrator of services and partnerships that are serving thousands of students who want to build their skills so they can succeed in the jobs of today and tomorrow. Bringing caseworkers from Franklin County Children's Services onto your campus, opening a market in partnership with the Mid-Ohio Foodbank, and engaging partners to build a solid infrastructure to partner with employers to build pipelines for in-demand jobs are just three of the initiatives I've seen emerge in recent years.

Only recently did I come to understand the disparity in resources that nine (9) of Ohio's community colleges have – Columbus State being one of them -- compared to 14 others who can seek public support at the ballot box. I believe voters should have the opportunity to understand the College's urgent need to modernize its facilities and technologies to meet the needs of today's student. Columbus State is a valued YWCA Columbus partner. I support the recommendation you plan to take to the Board of Trustees later this month seeking their approval to place this issue on the ballot.

We are fortunate in this community to have a community college as deeply committed as Columbus State to changing the trajectory of people's lives. We share that common purpose here at YWCA Columbus.

Sincerely,



Christie Angel

President and CEO



October 7, 2019

Dear Dr. Harrison:

As a proud alum of Columbus State Community College, it has been my privilege in recent years to give back to the college by participating in a unique public/private partnership to build a state-of-the-art culinary and hospitality building on the College's campus in downtown Columbus.

Serving as President/COO of Cameron Mitchell Restaurants is not something I could have imagined while a student at Columbus State. I still pinch myself. Working with public and private sector partners to create modern academic space – Mitchell Hall – in which thousands of students for generations to come will prepare for in-demand jobs in the culinary and hospitality industry is a pinnacle career moment.

All students who attend Columbus State deserve modern classrooms and labs that look like the spaces in which they will find themselves working upon completing their credentials. The need to update and modernize facilities and technology is significant, and the need for an educated, skilled workforce is accelerating rapidly.

I applaud you and your Board for pursuing public support of a bond issue to accelerate the College's ability to modernize so it can continue working closely with corporate, civic, non-profit and public sector partners to build a pipeline of talent in Central Ohio. Our region's prosperity for all of its citizens depends on it.

Sincerely,

David Miller  
President and COO



# COLUMBUS CITY COUNCIL NEWS RELEASE

Contact: Lee Cole 614-645-5530



October 23, 2019

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## **Statement of Support for Columbus State's Proposed Bond Issue from Council President Shannon G. Hardin**

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[COLUMBUS, OH] Today, Columbus State Community College announced its intent to put forward a capital improvement bond issue. The following statement can be attributed in full, or in part, to Council President Shannon G. Hardin:

“Columbus State is a tremendous asset to our community. Their programs not only offer affordable, high-quality educational experiences for our kids, but critical opportunities for adults to gain new, marketable skills.

“I’m excited by Dr. David Harrison’s bold vision to double down on what works, and ensure Columbus State can continue to serve this community. By providing residents a pathway to the middle class and ensuring Columbus can compete for jobs of the future, Columbus State is essential to a future that works for all of us.”

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