

# COLUMBUS STATE

COMMUNITY COLLEGE

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550 East Spring Street  
Columbus, Ohio 43215

### MINUTES

#### BOARD OF TRUSTEES MEETING

Thursday, March 31, 2016  
Eibling Hall, Room 003

#### CALL TO ORDER:

The regularly scheduled meeting of the Board of Trustees of the Columbus State Community College was held on Thursday, March 31, 2016, in Eibling Hall, Room 003. The meeting was called to order by Chairperson Michael E. Flowers at 6:05 p.m.

#### ROLL CALL:

Present: Michael E. Flowers, Chairperson  
Dianne A. Radigan, Vice-Chair  
Jami S. Dewolf  
Catherine M. Lyttle  
Richard D. Rosen  
Poe A. Timmons

Absent: Valoria C. Hoover  
Robert P. Restrepo, Jr.  
Kirt A. Walker

#### CERTIFICATION OF COMPLIANCE:

President Harrison advised that the record should show that notice of this meeting has been given in accordance with Section §121.22(F) of the Ohio Revised Code.

DAVID T. HARRISON Ph.D. PRESIDENT

### **COLLEGE'S MISSION AND VISION STATEMENTS:**

Vice-Chair Radigan read the College's Mission and Vision Statements.

### **OPENING REMARKS FROM CHAIR FLOWERS:**

Chair Flowers commented on the recent passing of the great American novelist, Harper Lee, whose famous novel, "To Kill a Mockingbird," became the standard reading assignment in English classes for millions of young people across our country.

Chair Flowers noted that although the story was set in the depression era of the 1930s, the book was published in 1960, and 56 years later, many of the same social and economic themes that were discussed in the book are still being confronted by our nation. He also noted that although our Courageous Conversations series did not have required reading, "To Kill a Mockingbird" would have been a good prerequisite in preparation for the important issues that were discussed as the series unfolded.

### **REMARKS:**

President Harrison thanked the Board for their flexibility and willingness to move the 2016 Board meetings to various campus locations. He introduced Chef Jim Taylor, Chair of Sport Exercise Studies and Hospitality Programs, to provide a department overview.

- Chef Taylor shared that he has been with Columbus State since the early 1970s when he was a culinary student, and has seen many changes in the Hospitality program. The program currently enrolls approximately 600 students in majors including Dietetic Technician, Restaurant and Foodservice Management, Hotel, Tourism and Event Management, and the well-known Culinary Apprenticeship Program. He explained that the size of the Eibling Hall facility has limited their capacity to expand programs.

Chef Taylor described how his department's students are heavily involved in their community, performing many community projects and service-learning that heightens the program's profile in Central Ohio. He describe some of the short-term certificate programs available in the departments that are unique to the region, including Baking and Pastry Arts, Event Management, and the Casino Management Certificates.

Chef Taylor explained that most graduates of the program are working immediately upon graduation, especially the chef apprentices, who perform 4,000 hours of paid apprenticeship and pass national written exams to graduate. He also noted that the Hospitality Management programs are accredited by outside accrediting agencies, rated "exemplary," and reaccredited for seven years after the last visit.

Ms. Cecelia Glackin, Ex Officio Student Member, introduced Hospitality student Meredith Brugler. Ms. Brugler graduated from Warren G. Harding High School in Warren, Ohio. She is one of eight children and explained that having to cook for her siblings played a major role in her interest in food and cooking. Ms. Glackin chose Columbus State for the low tuition, number of transferable credits to a four-year university, and reputation for having one of the best culinary programs in the nation. Ms. Glackin is a Columbus State Student Ambassador and is currently working at The Lakes Golf & Country Club in Westerville for her apprenticeship. After she graduates from Columbus State, she plans to move to South Carolina to continue her education and work with Chefs to gain additional experience.

### **APPROVAL OF MINUTES:**

**Member Rosen moved**, Member Radigan seconded, that the minutes of the regular meeting of the Board of Trustees held on Thursday, January 28, 2016, be approved as presented.

A vote was taken which resulted in:

AYES: Members Flowers, Radigan, Dewolf, Lyttle, Rosen, Timmons

NAYS: None

### **TUITION WAIVER FOR COLLEGE CREDIT PLUS STUDENTS:**

Ms. Terri Gehr explained that a group of non-public high school students who would otherwise be eligible to participate in College Credit Plus were not awarded State funds to subsidize the College course tuition costs under the program due to State budgetary constraints. The College seeks to provide the same rates of tuition for unsubsidized non-public high school students as the rates for College Credit Plus students, whose rate structures were authorized by the Board of Trustees at its January 2016 meeting. Ms. Gehr noted that this applies to approximately 44 of our students in our current academic year and will apply to the 2016-2017 academic year as well.

**Member Lyttle moved**, Member Dewolf seconded, that the Board of Trustees approve the Tuition Waiver for College Credit Plus, as presented.

A vote was taken, which resulted in:

AYES: Members Flowers, Radigan, Dewolf, Lyttle, Rosen, Timmons

NAYS: None



**CONSTRUCTION CONTRACT AWARDS:**

Ms. Terri Gehr explained that State law requires the Board of Trustees to authorize the award of construction contracts that exceed \$200,000. The College used the statutorily-required bidding process for two construction contracts. The elevator modernization project will update controls on elevators in five campus buildings. The work will begin May 2016 and will continue into the Summer of 2017. The repaving of Jefferson Avenue and Grove Street is a project designed to make the entire road between Spring Street and Cleveland Avenue pedestrian-friendly. Work will begin in May 2016 and conclude in August 2016 prior to the start of Autumn Semester. Fujitec America, Inc. presented the lowest bid on the elevator modernization in the amount of \$966,987. Strawser Paving presented the lowest bid on the Jefferson Grove repaving project in the amount of \$490,911.

**Member Dewolf moved**, Member Timmons seconded, that the Board of Trustees authorize the College to enter into a contract with Fujitec America, Inc. for the *Elevator Modernization* in the amount of \$966,987, and with Strawser Paving for the *Jefferson Grove Repaving* in the amount of \$490,911, as presented.

A vote was taken, which resulted in:

AYES: Members Flowers, Radigan, Dewolf, Lyttle, Rosen, Timmons

NAYS: None

**FINANCIAL STATEMENTS AS OF, AND FOR THE EIGHT MONTHS ENDED  
FEBRUARY 29, 2016:**

Ms. Gehr reported on the College's financial statements as of, and for the eight months ended February 29, 2016.

**Member Timmons moved**, Member Radigan seconded, that the Board of Trustees approve the Financial Statements as of, and for the Eight Months Ended February 29, 2016.

A vote was taken, which resulted in:

AYES: Members Flowers, Radigan, Dewolf, Lyttle, Rosen, Timmons

NAYS: None

## **PRESIDENT'S REPORT:**

- **Staff Employees of the Month**

The Full-time Staff Employees of the Month for January, February, and March 2016 were Kathy Newman-Gall, Program Coordinator, Curriculum Management; Dan Wood, System Administrator, Network Engineering; and Angie Lennon, Clinical Coordinator, Nursing, respectively.

The Part-time Staff Employee of the Month for January 2016 was Therese Davenport, Specialist, Regional Learning Centers.

- **Men's Basketball Team Advances to National Tournament**

The Men's Basketball team defeated Cuyahoga Community College to win the NJCAA Region XII District 11 tournament championship. The victory launched the team to the national tournament for the first time since 2009. Columbus State freshman, Rodney Willis, was selected as the tournament's MVP.

Dr. Thomas Habegger, Dean of Health & Human Services Division presented the Board of Trustees with the NJCAA District 11 Men's Basketball Champions trophy.

- **Celebration of Black History Month**

The Office of Global Diversity and Inclusion held a celebration of African-American culture and heritage with a keynote address presented by Nikole Hannah-Jones, an investigative journalist notable for her coverage of civil rights in the United States.

- **National Insurance Career Awareness Month**

Nationwide Insurance hosted an Open House for Columbus State military veteran students to explore their employment opportunities as part of National Insurance Career Awareness Month. Lt. Governor Mary Taylor, Chancellor John Carey, and Mr. Dave Kaufman, CEO of Motorists Insurance, participated in a media event at Columbus State highlighting new college insurance education programs, which will play a vital role in meeting the talent gap for insurance jobs in Ohio. President Harrison acknowledged Ms. Carmen Daniels, Chair of Business Management Programs, for creating a series of certificates that launch people into the insurance industry and open a path to both an associate degree and bachelor's degree.

- **Visit Day Brings 300+ to Columbus State**

Columbus State's Admission team hosted the College's annual Spring Visit Day for high school seniors, juniors, and their families and guests.



- **Annual Women’s History Month Awards**

Dr. Maia Randle, faculty member in Biological and Physical Sciences, was presented with the Legacy in Leadership Award for her work with the Louis Stokes Alliance for Minority Participation (LSAMP) Program. LSAMP is funded by the National Science Foundation to encourage minority students to enter the Science, Technology, Engineering and Math (STEM) fields.

The Outstanding Woman Leader Awards are given each year to women who exhibit leadership and exemplify service above self through their civic and community engagement. This year’s winners are Kimberly Hall, Vice President and General Counsel; Robyn Lyons-Robinson, Chair of the English Department; Merideth Sellars, Assistant Professor in Biological and Physical Sciences; Miriam Ruth Bowers Abbott, Adjunct Faculty in Humanities; and Stephanie Albrecht, Director of Student Central.

- **West High School Student Earns First Credits Count Scholarship**

Julia Chitison is the first student to receive the AEP Credits Count Scholarship, a \$2,000 award to help offset the cost of tuition and help eliminate the need for student loans. Julia attended West High School, completing six credit hours of English. She also attended Fort Hayes Career Center studying surgical technology. She plans to complete her Associate of Science at Columbus State and transfer to The Ohio State University to study medicine.

- **Digital Pathways Initiative**

President Harrison provided an update on the Digital Pathways initiative and highlighted the following items:

- Proof of concept assessing iBook and iTunesU as learning platforms for our students
- Initial funding through Straight A grant; extended through SSIF
- Active development and deep pilots are underway
- Early stage evaluation of a full Apple “ecosystem”
- Assessing deeper partnership with Apple

- **Transforming Ohio for Jobs + Growth, 2016 Mid-Biennium Review**

Review of Governor John R. Kasich’s 2016 Mid-Biennium Review and discussion of the four pathways that would strengthen a low-cost degree:

- Ensuring More High School Students Are College Ready
- Encouraging More Students to Study to Pursue 3+1 Pathways
- Awarding Degrees and Certificates Based on Competency
- Allowing Community Colleges to Offer Bachelor’s Degrees

- **Ohio Association of Community Colleges (OACC)  
Institutional Analysis of FY16 Funding Distribution**

Discussion was held regarding the percentage of State Share of Instruction (SSI) funding received by the College across components of the formula (using the actual distribution for FY 2015-16 SSI, as posted by the Ohio Department of Higher Education).

- **Student Success Presentation, Dr. Jennifer Anderson, Director of Institutional Effectiveness**

Dr. Anderson provided an update on the College's progress with its student success initiatives, highlighting the following items:

- Student Success in Context
  - Connection
    - Dual Enrollment
    - AEP Credits Count
    - Placement Boot Camps
    - Targeted Outreach & Recruiting
    - Pathways to Prosperity
  - First-Year Entry
    - Student Success Course
    - Developmental Education Initiatives
    - Mandatory Orientation
    - Redesign of Advising
    - Out-of-Class Academic Support Services
  - Progress
    - Honors
    - Early Alert
    - Contextual Math
    - Textbook Affordability
    - Generation One Trailblazers
    - Learning Communities
    - Service Learning
  - Completion
    - Academic Pathways to 4-Year Programs
    - Articulation & Transfer
    - Career Counseling for Undeclared Students
    - Workforce Certificates

- Workforce
  - Connecting Students to Employers
  - Workforce Development Advisory Forums
  - Online Adult Outreach
  - Career Placement
- Scorecard and Data Overview
  - High-level metrics at a glance, drill to detail
  - Metrics chosen based on:
    - Achieving the Dream
    - Success goals unique to Columbus State
    - State funding metrics
  - Available on the Achievement Analytics website
- Achieving the Dream Leader College
  - Applied as soon as we were eligible (Spring 2015)
  - Requirement: show three years of improvement in at least one of the AtD metrics. Used course completion
  - Additional goal – reduce success gaps
- Interdependencies and Evaluation
  - Students engaged in multiple high-impact practices experience greater course success and higher rates of persistence.
    - Where to go from here
      - Current work - improvements in course success and retention
      - Now focused on degree and certificate attainment
      - Do students progress to attain a credential? What are their issues and challenges?
- Next Steps
  - Next AACC Pathways Institute, Washington, D.C. (April 14-16)
  - Four more OACC Pathways Institutes
  - Completion plan update due to Ohio Department of Higher Education (June 30, 2016)
- **Looking Ahead**
  - Courageous Conversations: Community Think Summit – April 1
  - AEP Credits Count Northland Kick-off – April 5
  - Central Ohio Compact Summit – April 7
  - In-Service Day – April 21



- Fifth Annual Cougar Challenge 5K – May 7
- Commencement – May 13: Speaker - Joe DeLoss, Founder & Head Fryer, Hot Chicken Takeover

**OLD BUSINESS:**

There were no items to bring before the Board.

**NEW BUSINESS:**

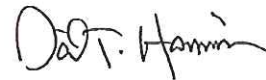
There were no items to bring before the Board.

**PUBLIC PARTICIPATION:**

No public participation.

**ADJOURNMENT:**

There being no further business to come before the Board of Trustees, the meeting was adjourned at 7:46 p.m.



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Dr. David T. Harrison  
Secretary, Board of Trustees